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# **Annual Insurance Report 2026**

Governance & Audit Committee

Date of meeting: 13<sup>th</sup> July 2026

Lead director: Director of Finance

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## **Useful information**

- Ward(s) affected: All
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- Report version number: 1

### **1. Summary**

This report:

- presents an overview of the Council's internal and external insurance arrangements;
- provides information on the claims received in recent years, and the results of the claims handling process.

### **2. Recommended actions/decision**

The Committee is recommended to note the contents of the report, and the Council's approach to ensuring it is managing the financial risk associated with insurance claims.

### **3. Background**

This report updates the information presented to the Governance & Audit Committee in July 2025.

### **4. Report**

#### **4.1 Risk Financing**

4.1.1 Risk Financing may be defined as the process by which the Council ensures sufficient funds are available to pay for financial losses, using the most cost-effective sources of finance. For insurable risks (it should be noted that not all risks are insurable) this requires a balance between the amount of risk the Council is prepared to take, and the premium payable. The overall approach to risk financing is set out in the Risk Management Policy.

4.1.2 The most significant decision which affects this cost-risk balance is the level of "deductible" (excess) that the Council meets from its own resources. As with household policies, we can save money by taking a higher excess. High deductibles, however, also expose the Council to greater risk. The deductible is generally on a "per claim" basis, although the risk can be reduced further by including an aggregate limit which caps the total annual amount of the Council's exposure. The Council accepts very high deductibles, bearing the full cost of most claims itself, through the insurance fund (see below). This is because the Council is big enough to accept a

lot more risk than individual householders and sees its external insurance primarily as cover for higher cost claims.

4.1.3 Robust risk management across the organisation reduces both the amounts payable in self-insured amounts and the external premium charged. However, it is neither possible nor desirable to eliminate all risks from service delivery. An effective strategy for financing these residual risks is therefore required.

## **4.2 Financial Position – Annual Budgets**

4.2.1 The annual costs of insurance are held as a corporate revenue budget, outside departmental budgets. This funds the costs of external premiums, deductible payments on claims, and claims handling costs.

4.2.2 The 2026/27 budget stands at £2.5m, which covers both external insurance premiums and the cost of claims within the deductible.

4.2.3 The Council does not directly insure maintained schools. Instead, schools have access to a government-backed scheme (the Risk Protection Arrangement, or RPA) which is an alternative to insurance for schools.

## **4.3 Financial Position – Insurance Fund**

4.3.1 As claims received can show considerable variations between years, the Council also holds a corporate insurance fund to smooth out the impact of actual costs on the annual corporate revenue budget from year to year, and to ensure that funds are available to meet claims when they occur.

4.3.2 The Council's policy is to maintain sufficient funding to meet all claims on a "claims occurring" basis. This includes legal and other costs associated with defending the claim, as well as any compensation due to the claimant. As a minimum, therefore, the fund will hold:

- Amounts required for claims received but not yet settled;
- Amounts required for claims relating to events that have occurred, but for which no claim has yet been notified to the Council (e.g. a person who is injured has 3 years to bring a claim against the Council in most cases).

4.3.3 The amount required in the fund at any time can only ever be an estimate, and depends on a number of assumptions about liability and settlement amounts. The balance on the fund is reviewed at least annually, informed by officers' assessments of specific large claims and historical data. Further assurance is provided by a periodic external actuary's report.

4.3.4 As at 31<sup>st</sup> March 2026, the balance on the insurance fund was £7.3m. For accounting purposes, this is split between a provision (for "known" claims) and an earmarked reserve for other costs, but in practice it is managed as a single fund.

#### **4.4 External insurance**

4.4.1 In financial terms, the most significant classes of insurance are Property, Motor and Combined Liability (Employers' and Public Liability).

4.4.2 The insurance market remains difficult, with cost pressures arising across the market. The key drivers of this are outside the control of any single organisation, and include:

- For property insurance, the increasing risk of adverse weather events (e.g. flooding and storms). These events can have huge costs for insurers, resulting in multiple large claims from a single event;
- For liability and motor insurance, the ongoing trend of increasing costs in the most serious injury cases.
- Recent issues around RAAC concrete will have an impact on premiums nationally, as insurers react to the property and liability risks. The exposure of Leicester City Council in this regard is low and as a result we have not seen any material impact on our premiums.
- Personal injury claims are valued based on the Judicial Studies College Guidelines with the latest edition published in April 2026. This will lead to an average increase of 8.26% to any personal injury claim settled, regardless of incident date.
- The Personal Injury Discount Rate was recently reviewed in January 2025, having been last reviewed in 2019. This figure is used to calculate how much defendants have to pay in damages to claimants in serious, life-changing personal injury cases, when damages are paid as a lump sum. This will result in a marginal reduction to the damages being awarded in those cases.

4.4.3 A summary of the current package of insurance is attached at Appendix One. The main insurance contracts were re-procured in 2024, which resulted in a marginal reduction in the total cost of premia.

4.4.4 The leaseholder buildings insurance policy will be retendered for April 2027 due to increases in premiums seen in recent years. It is hopeful that there is more competition for placing this insurance in the market as there has been limited options in previous years.

#### **4.5 Claims information**

4.5.1 The greatest numbers of claims arise from activities connected to Highways Maintenance, motor claims, and Housing services. This is because of the nature of these service areas and does not imply poor performance.

4.5.2 The following tables provide a summary of the claims received in significant categories, and the results of the claims investigations, from the past 3 years.

4.5.3 For Highways-related claims, repudiation rates (i.e. the proportion of claims where liability is successfully denied) are over 80% once claims are finalised. While reliable comparator data are not currently available, informal discussions with other authorities suggest that this is a significantly better result than the East Midlands average. Successful repudiation of Highways claims requires evidence of a robust inspection and repairs process, which provides a legal defence to these claims.

#### Public Liability – Highways – Personal Injury

Financial Year	LCC at fault	No fault	Total Claims
2023-24	6 13%	40 87%	46
2024-25	5 10%	44 90%	49
2025-26	4 9%	43 91%	47

#### Public Liability – Highways – Property Damage

Financial Year	LCC at fault	No fault	Total Claims
2023-24	3 3%	92 97%	95
2024-25	11 13%	73 87%	84
2025-26	36 23%	121 77%	157

#### Motor Policy claims

Financial Year	LCC at fault	Third Party at fault	50/50 fault or no fault identified	Theft / vandalism against LCC vehicles	Total Claims
2023-24	114 68%	43 26%	8 5%	3 2%	168
2024-25	128 69%	31 17%	16 9%	11 6%	186
2025-26	145 77%	27 14%	15 8%	1 1%	188

### Public Liability – Council Housing

Financial Year	LCC at Fault	Contractor at Fault	No fault	Total Claims
2023-24	10 13%	1 1%	67 86%	78
2024-25	10 15%	1 1%	57 84%	68
2025-26	5 11%	1 2%	39 87%	45

4.5.4 Complex claims will often not be finalised until some years after the incident. As a result, the cost of claims arising in 2025/26 will not be finally known for some years. The amount actually *paid* from the insurance fund in each financial year (regardless of when the claim originated) on each of the major types of claim is shown below. (This does not include amounts met by insurers on large claims):

Policy Type	2023/24 £000's	2024/25 £000's	2025/26 £000's
Public Liability	814.0	574.9	777.1
Employer's Liability	73.6	668.4	664.2
Motor	222.6	295.4	328.2
General Property	70.8	189.8	15.9
Officials / Professional Indemnity	0	0	0
<b>Total</b>	<b>1,181.0</b>	<b>1,728.5</b>	<b>1,785.5</b>

4.5.5 Amounts paid in an individual year are variable; however, the greatest costs to the Council are from public liability, employer's liability and motor claims. Within this, employer's liability claims tend to be higher value per claim, but are fewer in number. Other classes of insurance claim have a relatively small financial impact in most years. Whilst we get more claims in respect of highways and housing, these tend to be of lower value.

## 5. Financial, legal, equalities, climate emergency and other implications

### 5.1 Financial implications

The report is concerned with financial implications throughout.

Claire Gavagan, Assistant Director of Finance  
2 July 2026

## 5.2 Legal implications

This report demonstrates that the Authority has an appropriate method of risk management relating to insurance in an economically efficient way which also goes towards fulfilling its Best Value Duty. The mode of managing risk described in this report does not appear to have adverse legal implications as the Authority is entitled to hold reserves to cover financial risk that might otherwise be covered by obtaining an external insurance policy.

This allows the Authority to balance premium levels against potential expenditure against the chance of crystallisation of such risks. This in turn means the Authority is offered better value premiums as the market is itself protected from exposure to certain levels of risk that the Authority is willing to take on itself also noting that there are some areas where the law requires the Authority to have external policy cover.

In recommissioning any insurance policies, both Procurement and Legal Services will need to be engaged to ensure compliance with internal rules and the Procurement Act 2023.

Mannah Begum - Principal Solicitor (Commercial Legal)  
Date: 30<sup>th</sup> June 2026

## 5.3 Equalities implications

This report provides an overview of the Council's internal and external insurance arrangements, there are no direct equality implications arising from it. It is important that any claims process is accessible.

Surinder Singh - Equality Officer  
Date: 30<sup>th</sup> June 2026

## 5.4 Other implications

No other implications are noted as this is a briefing report and no policy changes are proposed.

## **6. Summary of appendices:**

Appendix One – Summary of External Insurance Cover

## **7. Is this a private report?**

No

## **8. Is this a “key decision”?**

No

## Summary of External Insurance Cover – as at July 2026

	<b>Main features of cover</b>	<b>Insurer</b>	<b>Deductible (per claim)</b>
General Property	Buildings & contents insurance; including works in progress, and increased cost of working following a claim	AIG	£100,000 (general) £1m for social housing stock
Industrial & Commercial Property	Buildings cover for properties owned by the Council and rented out to third parties (e.g. shops, industrial units).	AIG	£250
Casualty (Combined Liability)	a) Employer's Liability – legal liability for injury / illness to employees (plus others carrying out Council business, e.g. elected Members). Employer's Liability insurance is a legal requirement. b) Public Liability – claims for personal injury or property damage by external third parties c) Professional Indemnity – claims alleging that professional services or advice have not been carried out correctly.	QBE	£375,000  £375,000  £375,000
General Motor Fleet	Comprehensive motor policy for Council vehicles. Motor insurance is a legal requirement.	QBE	£200,000
Personal Accident / Travel	Personal accident cover for employees on Council business; travel insurance for employees on Council business	AIG	N/A
Engineering & Inspection	Inspection contract to meet statutory requirements on equipment; and associated insurance cover	HSB Engineering	N/A
Fine Arts	Specialist cover for museum & art gallery collections	Axa Art	Nil

Please note that the table above presents only a broad summary of the insurance arrangements, and not the full detail of cover or exclusions.